

Republic of the Philippines Department of Health **OFFICE OF THE SECRETARY** 

NOV 1 7 2016

DEPARTMENT ORDER No. 2016 - 0273

#### SUBJECT: <u>Guidelines on the Rating and Ranking of Department of Health Units</u> for the FY 2016 Performance-Based Bonus (PBB)

#### I. RATIONALE

The Performance-Based Bonus, which was first implemented in 2012, is a scheme to reward exemplary performance in the government. The Department of Health issued Department Order 2016-0136 (Guidelines on the Rating and Ranking of Department of Health Units for the FY 2015 Performance-Based Bonus (PBB)) to set the guidelines for rating and ranking DOH delivery units for the FY 2015 PBB.

The Inter-Agency Task Force on the Harmonization of National Government Performance Monitoring, Information and Reporting Systems issued Memorandum Circular 2016-1 (Guidelines on the Grant of the Performance-Based Bonus for Fiscal Year 2016 under Executive Order (EO) No. 80 and EO No. 201) to include the new features and eligibility conditions of the 2016 PBB. Changes stipulated in MC 2016-1 along with the need to strengthen the performance-based system in the DOH require the Department to release a set of new guidelines that shall serve as basis for rating and ranking DOH offices for the 2016 PBB.

#### **II. OBJECTIVES**

- 1. Identify the categories of DOH units for ranking
- 2. Define the basis for rating and ranking DOH units

#### **III. SCOPE AND COVERAGE**

This Order is issued for the guidance of all units in the DOH Central Office including the Food and Drug Administration (FDA), Center for Device Regulation Radiation Health & Research (CDRRHR), and the Bureau of Quarantine (BOQ), DOH Regional Offices, retained hospitals, and treatment and rehabilitation centers (TRCs).

#### **IV. DEFINITION OF TERMS/ ACRONYMS**

- 1. **BAR 1** Budget Accountability Report 1
- 2. **BED 2** Budget Execution Document 2
- 3. CSS Customer Satisfaction Survey
- 4. **NPMT** National Performance Management Team
- 5. **OBUR** Obligation Budget Utilization Rate
- 6. **OPCR** Office Performance Commitment and Review

#### V. GENERAL GUIDELINES

#### A. CATEGORIES OF DOH UNITS FOR RANKING

- 1. DOH units shall be divided into eight (8) categories (Annex A). Offices per category shall vie with each other for best.
- 2. PBB-eligible offices shall be force ranked according to the following performance categories:

Ranking	Performance Category
Top 10%	Best Delivery Unit
Next 25%	Better Delivery Unit
Next 65%	Good Delivery Unit

#### **B. RANKING OF DOH UNITS PER CATEGORY**

The Department of Health shall implement a two-tier approach in ranking its delivery units. First, eligibility of offices shall be determined through a set of qualifying criteria. Second, PBB-eligible offices shall be rated and ranked based on the ranking criteria set forth in this issuance. The performance assessment period shall be from January 1 to December 31 of the current year unless otherwise specified.

The use of two-tier scheme in the implementation of the Performance-Based Bonus is aimed towards ensuring the attainment of the agency's physical targets, and guaranteeing that offices with greater contribution to the accomplishments of the Department are given appropriate recognition.

#### 1. QUALIFYING CRITERIA

DOH offices shall satisfy the following criteria to avail the 2016 PBB. The National Performance Management Team (NPMT), with the recommendation of the Technical Working Group, shall act as final arbiter in determining the eligibility of offices.

#### **1.1. Accomplishment of all Performance Targets**

DOH offices shall attain all 2016 BED 2 and PBB Form A targets in order to qualify for the PBB. The following reports shall serve as basis for computing the accomplishment rate of DOH offices:

	Basis for Eligibility to the 2016 PBB		
Office Category	Accomplishment Rate	<b>Required Report</b>	
		2016 Performance-	
Central Office	100% accomplishment	Based Bonus Form A	
Support Offices	rate of all targets	Targets and	
•••		Accomplishments	

	Basis for Eligibility to the 2016 PBB		
Office Category	Accomplishment Rate	<b>Required Report</b>	
Office of the Secretary (including the Offices of Cluster Heads)	100% accomplishment rate of all 2016 BED 2 targets	Consolidated 2016 Budget Accountability Report (BAR) 1 of all the offices under each cluster	
Central Office – Technical Offices Regional Offices DOH-retained Hospitals Treatment and Rehabilitation Centers	100% accomplishment rate of all 2016 BED 2 targets	2016 BAR 1 (1 <sup>st</sup> to 4 <sup>th</sup> Quarter)	

Note: Only CO – Support Offices are required to submit their duly accomplished PBB Form A.

Offices with accomplishment rates that are lower than 100% shall submit a justification letter using the template prescribed in **Annex B**. Delivery units that will fail to achieve 100% accomplishment rate due to controllable reasons shall automatically be disqualified to receive the grant. The following reasons are considered uncontrollable:

- i. Changes in the directives of the EXECOM or the Secretary of Health as evidenced by minutes of meetings or issuances
- ii. Decision of other oversight agencies such as NEDA, DBM, Supreme Court, COA, Congress, etc.
- iii. Force majeure events (e.g. calamities) that may affect delivery of outputs
- iv. Bid failure
- v. Demand-driven nature of indicators

#### 1.2. Compliance with Transparency Seal Updating

All offices are required to update their respective Transparency Seal following the Inter-Agency Task Force (IATF) - prescribed guidelines (Annex C). The Knowledge Management and Information Technology Service (KMITS) shall take the lead in ensuring the compliance of the DOH Central Office, Regional Offices, DOH-retained hospitals and TRCs.

Offices may post their 3<sup>rd</sup> Quarter Annual Financial Reports if 4<sup>th</sup> Quarter reports are not available yet. These documents need to be updated once the year end reports are available. KMITS shall publish and post content in the website of the Central Office, and shall regularly monitor the compliance of all DOH offices with the updating of their Transparency Seal. The NPMT shall issue a memo to non-compliant offices about their Transparency Seal deficiencies. Offices that will fail to address deficiencies on or before the final assessment shall be disqualified to receive the grant.

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Hospitals and TRCs are advised to seek the assistance of their respective Regional Offices in creating and/or hosting their websites. Offices without functional websites or with websites that are undergoing upgrading or repair shall submit a letter justifying their non-compliance. Justification letters shall be reviewed by the NPMT.

#### 2. RANKING CRITERIA

Only the PBB-eligible offices shall be ranked based on the following criteria:

Office	Qua	ntity	Onality	Quality Timeliness	EXECOM	SOH	Total
Category	OPCR	OBUR	Quanty	Timenness	Rating	Rating	Total
Technical							
and							
Support							
Offices,	35%	15%	10%	20%	10%	10%	100%
Regional	3570	1570					
Offices,							
Hospitals	1	l.					
and TRCs							
OSEC							
(including							
the	35%	15%	10%	20%		20%	100%
Offices of	5570	1370		2070			
Cluster							
Heads)					1		

(see Annex D for sample computation)

#### 2.1. Quantity

The Quantity score of offices shall be based on the following metrics:

#### a. Office Performance Commitment and Review (OPCR) Rating

OPCR ratings approved by the National Performance Management Team (NPMT) shall comprise 35% of the PBB score of all DOH offices. Overall OPCR rating must be within the range of 1 - 5, 1 being the lowest and 5 as the highest.

#### b. Obligation Budget Utilization Rate (OBUR)

Obligation Budget Utilization Rate shall comprise 15% of the PBB score of all offices. Data on OBUR, which refers to the total obligation over available allotments of FY 2016, shall be provided by the Financial and Management Service (FMS). Cut-off date is December 31, 2016.

#### 2.2. Quality

The Quality score of each office, which shall consist 10% of their PBB scores, shall be based on the office's Customer Satisfaction Survey (CSS) Rating. Quality scores shall be computed based on the matrix below:

<b>Client Satisfaction Survey Rating</b>	<b>Equivalent Score</b>
≥95%	10%
90%-94%	9%
85% - 89%	8%
80% - 84%	7%
75%-79%	6%
70% - 74%	5%
65% - 69%	4%
60% - 64%	3%
55% - 59%	2%
54% below	1%
No survey conducted	0

Report on CSS Rating must be submitted to the Quality Management Service Office (QMSO) at **integritydevelopmentcommittee@gmail.com** and **hqmso.doh@gmail.com**. Only CSS Reports submitted to QMSO shall be considered as the official source for the CSS rating.

#### 2.3. Timeliness

20% of PBB scores for Timeliness shall be based on the submission of the following reports:

Office Category	Required Reports
All Central Office Units (Office of the Secretary including Offices of Cluster Heads, CO – Technical Offices and CO – Support Offices)	<ul> <li>Monthly Report on Customer Feedback (Report on CSS Rating)</li> <li>Office Milestones</li> <li>OPCR Accomplishment Report</li> <li>Report on PBB-eligible Personnel*</li> </ul>
Regional Offices	<ul> <li>Monthly Report on Customer Feedback (Report on CSS Rating)</li> <li>Report on Ageing of Cash Advance</li> <li>Office Milestones</li> <li>OPCR Accomplishment Report</li> <li>Report on PBB-eligible Personnel*</li> </ul>
DOH-retained Hospitals	<ul> <li>Monthly Report on Customer Feedback (Report on CSS Rating)</li> <li>Report on Ageing of Cash Advance</li> <li>Office Milestones</li> <li>OPCR Accomplishment Report</li> <li>Report on PBB-eligible Personnel*</li> </ul>

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Office Category		Required Reports
Treatment and Rehabilitation	٠	Monthly Report on Customer
Centers		Feedback (Report on CSS Rating)
	Office Milestones	
		OPCR Accomplishment Report
	•	Report on PBB-eligible Personnel*

(see Annex E for the Calendar of Submissions)

\* Please refer to Annex F of this issuance for the template of the Report on PBB-eligible Personnel.

#### **Scoring System for Timeliness Indicators:**

- 1. Offices that are able to submit all required documents on or before the deadline shall automatically get a perfect score of 20% for timeliness.
- 2. Each report has a corresponding score of 100 points. 2 points shall be deducted for every day a report is submitted late. The average score for all the reports will be computed to arrive at the final timeliness score.
- 3. Offices that will fail to submit the required reports will be given a score of zero (0) for the timeliness of that report.

#### 2.4. EXECOM Rating

EXECOM members shall convene, and rate the performance of all DOH offices based on milestones reported by each office. The following scores shall be applied:

Ranking	Equivalent Score
Best	10%
Better	7.5%
Good	5%

Report on office milestones must be submitted to the Health Policy Development and Planning Bureau at **dohpbb.secretariat@gmail.com** on or before **December 15, 2016.** Template for office milestones is provided in **Annex G.** Offices are required to submit only three (3) milestones that they deem unique, contributory to the mandate of the DOH, and highly significant or extraordinary.

The average score given by all EXECOM members will be computed to arrive at the final EXECOM rating which shall comprise 10% of the PBB scores.

#### **Criteria for Rating Office Milestones**

The criteria below shall serve as basis for rating office milestones.

a. **Excellence** – Degree to which the office performs beyond expectations, and implements policies effectively and efficiently to prevent, mitigate or resolve problems or issues.

- b. Contribution to DOH Thrusts and Goals Extent to which the milestone contributes to the achievement of the thrusts and goals of the Department.
- c. **Impact to the public, clients or employees** Extent to which the milestone positively affected the office's clients, employees or the community as whole.
- d. **Good Governance** Degree to which the office ensures accountability and transparency in all its activities, and makes decisions that are participatory, consensus – oriented, responsive, equitable and inclusive.
- e. **Innovation** Degree to which the office implements new or unique methods, policies or initiatives, applies better solutions to address or prevent problems, and/ or conducts research for the improvement of health care services.

#### 2.5. Secretary of Health Rating

The Secretary of Health shall rate the performance of all DOH Units. The SOH's Rating shall comprise 20% of the PBB score of Cluster Heads, and 10% for Central Office – Technical and Support Units, Regional Offices, hospitals and TRCs.

#### C. APPEAL FOR RECONSIDERATION OF ELIGIBILITY AND RANKING

- 1. For any appeals on the result of the PBB eligibility and ranking, a letter of request for reconsideration addressed to the NPMT Chair shall be submitted. Offices must submit the written request to the PBB Secretariat at **dohpbb.secretariat@gmail.com** within **five (5) working days** from the release of the PBB rating and ranking result. Appeals sent beyond this timeframe will no longer be considered.
- 2. Final decision on the request shall be issued by the NPMT following the process/ timeline below:

Days	Activity	<b>Responsible Office</b>
Day 1	Release of issuance on PBB eligibility and ranking result	NPMT (DOH – CO)
Days 2 – 6	Submission of letter of request for appeal	Offices with appeal
Day 7	NPMT Deliberation	NPMT (DOH – CO)
Days 8 – 10	Issuance of final decision to concerned offices	NPMT (DOH – CO)

Note: Timeline is in working days.

#### VI. REPEALING CLAUSE

DO 2016-0136 (Guidelines on the Rating and Ranking of Department of Health Units for the FY 2015 Performance-Based Bonus (PBB) is hereby repealed/ rescinded.

#### VII. EFFECTIVITY

This Order shall take effect immediately.

PAULYN JEAN B. ROSELL-UBIAL, MD, MPH, CESO II Secretary of Health

Category	Description	Delivery Units Included
Central Office -	Delivery units in	1. Health Policy Development and Planning
Technical Units	the DOH Central	Bureau (including Office of Strategic
	Office that deliver	Management Unit)
	the core functions	2. Health Human Resource Development
	of the DOH	Bureau (including DTTB)
		3. Bureau of Local Health Systems
		Development
		4. Bureau of International Health Cooperation
		5. Disease Prevention and Control Bureau
		(including FHO and PNAC)
		6. Epidemiology Bureau
		7. Health Facility Development Bureau
		(including NVBSP and HFEP-MO)
		8. Health Emergency Management Bureau
		9. Health Promotion and Communication
		Service (including MRU)
		10. Health Facilities and Services Regulatory
		Bureau
		11. Food and Drug Administration (including
		CDRRHR)
		12. Bureau of Quarantine
Central Office -	Delivery units in	1. Administrative Service
Support Units	the DOH Central	2. Financial and Management Service
	Office that provide	3. Internal Audit Service
	support services to	4. Legal Service
	technical units	5. Procurement Service
		6. Knowledge Management and Information
		Technology Service (including Logistics
		Management Division)
Office of the	Offices of the	1. OSEC Proper (including PAU)
Secretary and	Secretary of	2. Office for Policy and Health Systems <sup>2</sup>
Cluster Offices <sup>1</sup>	Health,	3. Office for Technical Services <sup>3</sup>
	Undersecretaries,	4. Office for Administration, Finance, and
	and Assistant	Procurement <sup>4</sup>
	Secretaries	

#### List of Delivery Units per PBB Category

<sup>&</sup>lt;sup>1</sup>Cluster offices should include both the current and former undersecretaries and assistant secretaries who have served in said offices for 2016. Please refer to DPO 2016-2482-A for the assignments of the current undersecretaries and assistant secretaries to the cluster offices of the DOH.

<sup>&</sup>lt;sup>2</sup> Includes OPHS I under Undersecretary Lilibeth David and OPHS II under Undersecretary Roger Tong-an

<sup>&</sup>lt;sup>3</sup> Includes former Undersecretary Vicente Belizario, Jr., Undersecretary Gerardo Bayugo, and Assistant Secretary Maria Francia Laxamana.

<sup>&</sup>lt;sup>4</sup> Includes former Undersecretary Nemesio Gako, Undersecretary Achilles Gerard Bravo, and OIC-Assistant Secretary Ma. Carolina Taiño.

Category	Description	Delivery Units Included
		5. Office for Health Regulation (including
		Pharmaceutical Division and Philippine
		Medical Tourism Program) <sup>5</sup>
		6. Field Implementation Management Office <sup>6</sup>
		7. Office for Special Concerns (including
		Dangerous Drugs Abuse Prevention and
		Treatment Program)
Regional	DOH Regional	1. Regional Office NCR
Offices	Offices	2. Regional Office I
		3. Regional Office II
		4. Regional Office III
		5. Regional Office IV-A
		6. Regional Office IV-B
		7. Regional Office V
		8. Regional Office VI
		9. Regional Office VII
		10. Regional Office VIII
		11. Regional Office IX
		12. Regional Office X
		13. Regional Office XI
		14. Regional Office XII
		15. Regional Office XIII
		16. Regional Office CAR
Level 1	DOH-retained	1. Adela Serra Ty Memorial Medical Center
Hospitals <sup>7</sup>	hospitals with	2. Basilan General Hospital
•	Level 1 service	3. Batanes General Hospital
	capability or	4. Bicol Sanitarium
	considered as other	5. Conner District Hospital
	health facilities	6. Cotabato Sanitarium
		7. Culion Sanitarium and General Hospital
		8. Don Emilio del Valle Memorial Hospital
		9. Don Jose S. Monfort Medical Center
		10. Dr. Jose Rizal Memorial Hospital
		11. Dr. PJGMRMC Talavera Extension Hospital
		12. Eversley Childs Sanitarium
2		13. Far North Luzon General Hospital and
		Training Center
		14. Labuan Public Hospital
		15. Margosatubig Regional Hospital
		16. Mariveles Mental Hospital
		17. Mindanao Central Sanitarium
		18. Ospital ng Palawan
		19. San Lorenzo Ruiz Women's Hospital

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<sup>&</sup>lt;sup>5</sup> Includes former Undersecretary Kenneth Hartigan-Go and Assistant Secretary Agnette Peralta.

<sup>&</sup>lt;sup>6</sup> Includes Undersecretary Herminigildo Valle and Assistant Secretary Nestor Santiago, Jr. All Cluster-level Assistant Secretaries will be counted in their respective Regional Offices.

<sup>&</sup>lt;sup>7</sup> Hospital classification is based on AO 2012-0012 and AO 2012-0012-A.

Category	Description	Delivery Units Included
		20. Schistosomiasis Control and Research
		Hospital
		21. St. Anthony Mother and Child Hospital
		22. Sulu Sanitarium
		23. Talisay District Hospital
		24. Western Visayas Sanitarium
Level 2	DOH-retained	1. Amai Pakpak Medical Center
Hospitals	hospitals with	2. Bataan Provincial Hospital
riospitato	Level 2 service	3. Caraga Regional Hospital
	capability	4. Dr. Jose N. Rodriguez Memorial Hospital
	Capacinty	5. Eastern Visayas Regional Medical Center
		6. Gov. Celestino Gallares Memorial Hospital
		7. Las Piñas General Hospital and Satellite
		Trauma Center
		8. Luis Hora Memorial Regional Hospital
		9. Mayor Hilarion A. Ramiro, Sr. Regional
		Training and Teaching Hospital
		10. Southern Isabela General Hospital
T 12		11. Veterans Regional Hospital
Level 3	DOH-retained	1. Amang Rodriguez Medical Center
Hospitals	hospitals with	2. Baguio General Hospital and Medical Center
	Level 3 service	3. Batangas Medical Center
	capability	4. Bicol Medical Center
		5. Bicol Regional Training and Teaching
		Hospital
		6. Cagayan Valley Medical Center
		7. Corazon Locsin Montelibano Memorial
		Regional Hospital
		8. Cotabato Regional and Medical Center
		9. Davao Regional Hospital
		10. Dr. Jose Fabella Memorial Hospital
		11. Dr. Paulino J. Garcia Memorial Research and
		Medical Center
		12. East Avenue Medical Center
		13. Ilocos Training and Regional Medical Center
		14. Jose B. Lingad Memorial General Hospital
		15. Jose R. Reyes Memorial Medical Center
		16. Mariano Marcos Memorial and Medical
		Center
		17. National Center for Mental Health
		18. National Children's Hospital
		19. Northern Mindanao Medical Center
		20. Philippine Orthopedic Center
		21. Quirino Memorial Medical Center
		22. Region I Medical Center
		23. Research Institute for Tropical Medicine
		24. Rizal Medical Center
		25. San Lazaro Hospital
		26. Southern Philippines Medical Center

Category	Description	Delivery Units Included
		27. Tondo Medical Center
		28. Valenzuela Medical Center
		29. Vicente Sotto Sr. Memorial Medical Center
		30. Western Visayas Medical Center
		31. Zamboanga City Medical Center
Treatment and	Residential drug	1. Bicutan Rehabilitation Center
Rehabilitation	abuse treatment	2. Dagupan Rehabilitation Center
Centers	and rehabilitation	3. Ilagan, Isabela Rehabilitation Center
	centers run by the	4. Bataan Rehabilitation Center
	DOH	5. Tagaytay Rehabilitation Center
		6. Camarines Rehabilitation Center
		7. Malinao, Albay Rehabilitation Center
		8. Pototan, Iloilo Rehabilitation Center
		9. Argao, Cebu Rehabilitation Center
		10. Cebu City Rehabilitation Center
		11. Dulag, Leyte Rehabilitation Center
		12. Cagayan de Oro Rehabilitation Center
		13. Caraga Rehabilitation Center

#### Annex B

#### Template for Justification Letter (for offices with accomplishment rates < 100%)

Date

#### KENNETH G. RONQUILLO, MD, MPHM, CESO III

Director IV, Health Policy Development and Planning Bureau Chair, National Performance Management Team

#### Dear Dir. Ronquillo,

The following are the justifications of <u>(Name of Office)</u> for not achieving the targets for the FY 2016 Major Final Outputs:

Indicator	FY 2016 Target	2016 Actual Accomplishment	Accomplishment Rate	Justification/ Reason

We hope that this will merit our eligibility for the 2016 Performance-Based Bonus. Thank you.

Very truly yours,

Name and Signature of Head of Office

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#### **Guidelines on Transparency Seal Posting**

#### I. COVERAGE

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The Knowledge Management and Information Technology Service (KMITS) shall take the lead in ensuring the timely updating of the Department's Transparency Seal. Regional Offices, DOH-retained Hospitals and Treatment and Rehabilitation Centers (TRCs) shall also update their respective websites to reflect the required documents specified in the succeeding table.

#### II. REQUIRED DOCUMENTS

The following documents must be posted in the Department's Transparency Seal (TS) using the prescribed order and format for easier validation and checking.

Item/ Document Required	Concerned Office(s)
<ol> <li>Agency's Mandate, Vision, Mission and List of Officials</li> <li>Annual Financial Reports (whole year/as of</li> </ol>	<ul> <li>For Central Office: KMITS</li> <li>FDA</li> <li>BOQ</li> <li>Regional Offices</li> <li>Hospitals</li> <li>TRCs</li> <li>For Central Office: FMS (FARs)</li> </ul>
<ul> <li>2. Annual Financial Reports (whole year/as of December end of the year/4th Quarter. Incomplete or non-cumulative will not be counted)</li> <li>2013-2016 FAR No. 1: SAAOBDB (Statement of Appropriations, Allotments, Obligations, Disbursements and Balances as of December YEAR)</li> <li>2013-2016 Summary Report on Disbursements</li> <li>2013-2016 BAR NO. 1 - Quarterly Physical Report of Operations/Physical Plan</li> <li>2013-2016 FAR No. 5- Quarterly Report on Revenue and Other Receipts</li> <li>2013-2016 Financial Plan (Detailed Statement of Current Year's Obligations, Disbursements and Unpaid Obligations)</li> <li>Offices may post their 3<sup>rd</sup> Quarter Annual Financial Reports if 4<sup>th</sup> Quarter reports are not available yet. These documents need to be updated once the year end reports are</li> </ul>	<ul> <li>For Central Office: FMS (FARS) and HPDPB (BAR 1)</li> <li>FDA</li> <li>BOQ</li> <li>Regional Offices</li> <li>Hospitals</li> <li>TRCs</li> </ul>

Item/ Document Required	Concerned Office(s)
<ul> <li>3. DBM Approved Budget and Targets (only for current year)</li> <li>2016 Budget</li> <li>2016 Targets/ MFOs/ GAA targets (Offices may post their approved 2016 BED)</li> </ul>	<ul> <li>For Central Office: FMS (2016 Budget) and HPDPB (2016 Targets/ MFOs/ GAA targets)</li> <li>FDA</li> <li>BOQ</li> <li>Regional Offices</li> <li>Hospitals</li> <li>TRCs</li> </ul>
<ul> <li>4. Projects, Programs and Activities, Beneficiaries, and Status of Implementation <ul> <li>Only for current year - indicate if not applicable or else zero rating will be given</li> <li>2016 Projects, Programs</li> <li>2016 Status of Implementation</li> <li>2016 Beneficiaries</li> <li>Note: Offices shall comply with the provisions of the Data Privacy Act of 2012, and shall ensure that no names and other personal information of data subjects are posted without the subjects' consent. It is recommended that offices specify on their respective websites if posting of this report is not applicable to their office due to possible violation of this act.</li> </ul> </li> </ul>	<ul> <li>For Central Office: HPDPB</li> <li>FDA</li> <li>BOQ</li> <li>Regional Offices</li> <li>Hospitals</li> <li>TRCs</li> </ul>
<ul> <li>Programs referred to are as follows:</li> <li>For Regional Offices: PhilHealth</li> <li>Membership and Coverage, HFEP, HRH</li> <li>Deployment Program, and other major</li> <li>programs</li> <li>For Hospitals: Point of Care Enrollment</li> <li>Program, Medical Assistance Program,</li> <li>and Status of HFEP Implementation, if</li> <li>applicable</li> </ul>	
For TRCs: NA Offices are advised to post only the summary of their accomplishments for the	
said programs and projects. 5. 2016 Annual Procurement Plan (current year only)	<ul> <li>For Central Office: PS</li> <li>FDA</li> <li>BOQ</li> <li>Regional Offices</li> <li>Hospitals</li> <li>TRCs</li> </ul>

Item/ Document Required	Concerned Office(s)
<ul> <li>6. ISO certification for Quality Management System (QMS) for at least one core process (Must be certified by international certifying body approved by the Inter-Agency Task Force (IATF) or ISO-aligned documentation of QMS for one core process as evidenced by the presence of the following in the Transparency Seal: (a) Approved Quality Manual, and (b) Approved Procedures and Work Instructions Manual including Forms.</li> <li>Offices may refer to the Philippine Accreditation Bureau's website for the list of IATF-approved certifying bodies: <u>http://pabaccreditation.dti.gov.ph/public/publi</u> <u>c_mscb.php.</u>)</li> </ul>	<ul> <li>For Central Office: QMSO</li> <li>FDA</li> <li>BOQ</li> <li>Regional Offices</li> <li>Hospitals TRCs</li> </ul>
<ul> <li>7. System of Ranking Delivery Units and Individuals (to be posted by October 30, 2016)</li> </ul>	HPDPB only; offices may post the link to the guidelines once posted in the DOH – Central Office Transparency Seal

#### III. PRESCRIBED FORMAT

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- 1. All agencies shall maintain a Transparency Seal page, accessible by clicking the TS logo on the Home page.
- 2. The following are the prescribed file formats:

Section/ Item	File Format	
Item 1 (Mandate, directory)	• New page/section in the website (no pdfs, xls, jpgs etc.)	
Items 2, 3, 4 and 5	• XLS. or PDF	
	• Open in new tab for preview	
	<ul> <li>No automatic downloading of files</li> </ul>	
	• May use Google drive, Dropbox or any other file	
	hosting software to preview the file when clicked	

- 3. Links to documents must be viewed in a new tab/ page with an option for downloading. Auto-downloading of files is not allowed.
- 4. Use of nesting folders is discouraged as it may cause validators to overlook documents. Links to the documents must be posted in a single webpage reserved for the Transparency Seal.

#### Sample Computation of the Final Score (for Ranking of PBB-eligible Delivery Units)

#### 1. Quantity (50%)

\*

#### a. Office Performance Commitment and Review Rating (35%)

Office	PMT-approved	OPCR Rating in %	OPCR Score for PBB
	OPCR Rating	(a ÷ 5) x 100	b x 35%
	(a)	(b)	(c)
Office 1	3.88	(3.88 ÷ 5) x 100 = <b>77.6%</b>	77.6 x 35% = <b>27.16%</b>

#### b. Obligation Budget Utilization Rate (15%)

Office	Office's OBUR (a)	OBUR Score for PBB (b) = a x 15%
Office 1	87%	87 x 15% = <b>13.05%</b>

#### 2. Quality (10%)

Office	Annual CSS Rating (a)	Quality Score* (b)
Office 1	88%	8%

\* Based on equivalent Quality Score of CSS Rating

#### 3. Timeliness (20%)

<b>Reports Required</b>	No. of days past the deadline (a)	Score per Report (b)
Office Milestones	8	100 - 16 = 84
Report on PBB-eligible Personnel	11	100 - 22 = 78
Report on Ageing of Cash Advance	0	100
Liquidation		
Monthly Report on Customer Feedback	28	100 - 56 = 44
OPCR Accomplishment Report	36	100 - 72 = 28
Average		334 ÷ 5 = <b>66.8%</b>
Final Timeliness Score		66.8 x 20% =
F11	13.36%	

1

#### 4. EXECOM Rating (10%)

Element	Score	
EXECOM Member 1	10	
EXECOM Member 2	7	
EXECOM Member 3	8	
EXECOM Member 4	6	
EXECOM Member 5	9	
Average (Final EXECOM Rating)	8%	

#### 5. Secretary of Health (SOH) Rating (10%)

Office	Score
Office 1	8%
SOH Rating Score	8%

#### Final Score:

Criteria	Score (%)
1. Quantity	
a. OPCR Rating	27.16%
b. OBUR	13.05%
2. Quality	8%
3. Timeliness	13.36%
4. EXECOM Rating	8%
5. SOH Rating	8%
Total	77.57%

#### **Calendar of Submissions**

Timeliness score of PBB-eligible offices shall be based on their compliance with the deadlines below. Timelines may change depending on the directives of the repository offices. Only submissions sent to the offices cited below shall be used as basis for timeliness scores.

Required Reports	Repository Office & Email Address	Deadline
Monthly Report on Customer	QMSO	5 <sup>th</sup> day of the
Feedback (Customer Satisfaction		succeeding month
Survey Report)	integritydevelopmentcommittee	
	@gmail.com	
	hqmso.doh@gmail.com	
Report on Ageing of Cash	FMS – Accounting Division	November 20, 2016
Advance Liquidation (Cut-off		
Date: November 15, 2016)	Email address:	
	dohco.engas @gmail.com	
	ynnacv@yahoo.com	
Office Milestones	HPDPB – Planning Division	December 15, 2016
	Email address:	
	dohpbb.secretariat@gmail.com	
2016 OPCR Accomplishment	HPDPB – Planning Division	December 20, 2016
Report		
	Email address:	
	dohpbb.secretariat@gmail.com	
Report on PBB-eligible Personnel	HHRDB – Personnel	January 7, 2017
	Administration Division	
	Email address:	
	To be announced	

### Annex F

# **Report on Rating and Eligibility of DOH Employees 2016 Performance-Based Bonus** PBB Form 1.0

## Instructions:

Please provide the list of PBB-eligible employees in PBB Form 1.1. Names of employees who did not qualify for the 2016 PBB must be listed in PBB Form 1.2. An employee may be disqualified to receive the 2016 PBB for the following reasons:

1. Poor performance (average OPCR/ DPCR/ IPCR score of less than 3)

2. Less than 3 months of service in 2016

3. Failure to submit 2015 SALN

4. Failure to liquidate cash advances within reglementary period

5. Failure to submit complete 2016 OPCR/ DPCR/ IPCR

All fields in each form must be filled out.

Name of Office:

Summary:

Particulars	Quantity
1. Total number of filled positions as of November 30, 2016:	
2. Total number of employees*:	
3. Total number of PBB-eligible employees:	
Total number of employees with full grant (rendered at least 9 months of service):	
Total number of employees who rendered 8 months of service	
Total number of employees who rendered 7 months of service	
Total number of employees who rendered 6 months of service	
Total number of employees who rendered 5 months of service	
Total number of employees who rendered 4 months of service	
Total number of employees who rendered 3 months of service	
4. Total number of non-PBB eligible employees:	
Total number of employees with poor performance	
Total number of employees who rendered less than 3 months of service in 2016	
Total number of employees who failed to submit 2015 SALN	
Total number of employees who failed to liquidate cash advances within reglementary	
period (Cut-off Date: November 15, 2016)	
Total number of employees who failed to submit complete 2016 OPCR/ DPCR/ IPCR	
	amin and

\* The sum of the number of PBB eligible and non-eligible employees must be equal to the total number of employees.

## 2016 Performance-Based Bonus PBB Form 1.1 List of PBB-eligible Personnel

Name of Office:

Name of Personnel (a)	Overall Rating (b)	Salary Grade & Step I Increment as of December 31, 2016 (c)	Monthly Basic Salary as of December 31, 2016 (in PhP) (d)	Months of service in 2016 (c)

Prepared by:

Approved by:

Name and Signature of Head of HR

Name and Signature of Head of Office

instructions:

Column a - Indicate the full name of the employee (Last Name, First Name, Middle Initial). Arrange names of employees by Salary Grade (highest to lowest), and then alphabetically arrange the names of all employees with the same SG.

Column b - Input the overall score/ rating of the employee. Offices must base the employee's overall score on the 1st and 2nd semester DPCR/ (PCR average. Offices may use additional rating measures provided that the overall rating must be within the range of 1 - 5. Employees with ratings less than 3 shall not be eligible to the 2016 PBB.

Column c - Indicate the salary grade and step increment of the employee.

Column d - Indicate the monthly basic salary or equivalent monetary value of the employee's SG and step increment.

Column e - Indicate the number of months rendered by the employee in 2016. This must be in whole number, and should only be within the range of 1 - 12. Please do not indicate the number of years rendered by the employee during his/ her entire service in the Department.

**List of Non-PBB Eligible Personnel 2016 Performance-Based Bonus** PBB Form 1.2

Name of Office:

				Reason for 1	Reason for Non-eligibility to FY 2016 PBB (d)	2016 PBB	
Name of Personnel (a)	Salary Grade and Step Increment as of December 31, 2016 (b)	Months of Service Rendered in 2016 (c)	Poor Performance (d.1)	Service rendered in 2016 is less than 3 months (d.2)	Failure to submit 2015 SALN (d.3)	Failure to liquidate Cash Advances w/in reglementary period (d.4)	Failure to submit complete 2016 OPCR/ DPCR/ IPCR (d.5)
							- -
			-				
Prepared by:					Approved by:		

Name and Signature of Head of HR

Name and Signature of Head of Office

Instructions:

1. Column a - Indicate the full name of the employee (Last Name, First Name, Middle Initial). List of employees must be alphabetically arranged. 2. Column b - Indicate the salary grade of the employee.

3. Column c - Indicate the number of months rendered by the employee in 2016. Value shall be within the range of 1 to 12 months.

3. Column d - Indicate the reason for the employee's non-eligibility to the 2016 PBB by placing a check mark in the applicable column.

Note:

Names indicated in this form shall no longer appear in the list of PBB-eligible personnel.

Employees with poor performance as evidenced by DPCR/ IPCR scores that are less than 3 shall not be eligible to the 2016 PBB.

Officials and employees who will fail to submit their complete OPCR, DPCR or IPCR shall not be qualified to receive PBB. Duly accomplished DPCRs and IPCRs for the 1st and 2nd semesters must be submitted to HHRDB in order to qualify for the grant.

#### **Template for the Office Milestones**

#### General Instructions:

- 1. Offices are required to submit only three (3) milestones, major activities, initiatives or accomplishments that the unit deemed unique, contributory to the mandate of the Department, and highly significant or extraordinary. Please be guided by the rating criteria found in this DO.
- 2. Accomplishments already reported in existing monitoring and evaluation systems such as but not limited to the Budget Accountability Report (BAR) 1 and Office and Performance Commitment and Review (OPCR) Report shall not be included in the milestones.
- 3. Please limit the milestone to only one (1) page. Use the following format: (a) Times New Roman, (b) Font size 12.
- 4. Submit a scanned signed copy and an editable version (preferably in Microsoft Word) of the report to HPDPB Planning Division at **dohpbb.secretariat@gmail.com** on or before **December 20, 2016**.

#### FY 2016 Office Milestones

In reference to the 2016 Performance Based-Bonus, the undersigned respectfully submits the following milestones of activities/ accomplishments of <u>(Name of Office)</u> for FY 2016:

	Milestone	Brief Description of the Milestone (Maximum of 50 words for each milestone)
1.		
2.		
3.		

Prepared by:

Approved by:

(Name and Signature)

(Name and Signature of Head of Office)